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**To:** Microsoft ATR  
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**Subject:** Settlement is Inadequate

DOJ:

The proposed settlement with Microsoft does nothing to break up the illegal monopoly, does not punish Microsoft for its illegal actions, and does little to prevent further use of illegal monopoly power.

1 - To prevent further use of monopoly power, Microsoft should be forced to reveal the code and APIs to software application developers during initial testing, not during final testing as proposed. By allowing MS to keep the Windows code secret until the 11th hour, the Justice Department is giving Microsoft's own application developers a jump start on the competition.

2- To both punish MS and prevent further user of monopoly power, MS should be broken into 3 separate companies: 1- an OS company, 2- an application company, 3- an internet/entertainment company. The boards of all three companies should have no common members for at least 10 years. For at least 10 years, the three companies should be disallowed from entering into any exclusive business relationship not available to competitors.

3- All future version of Windows should be stripped down to the OS component only. No bundling of any applications should allowed. By allowing continued bundling, the justice department is letting Microsoft shut out smaller competitors.

4- The MS End User License Agreement on server products should be revised to eliminate Client Application Licenses for connections to the server. MS uses these CALs to reap revenue when a competitor's product connects to a MS server.

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